

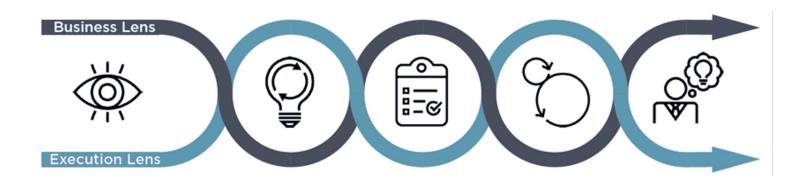
The Benefits of Value Stream Management

A VSM Solution Provides Business Leaders:

Visibility with data and insights aggregated from across organizations with dozens, hundreds, or thousands of team

Alignment through lean portfolio, digital product, and OKR management for simplified funding, resourcing, and planning

Efficiency through new ways of working at every level to eliminate waste, increase productivity, and improve quality



The Five Steps





Organize for Value Streams



Identify real value streams that are self-contained and integrated from idea to delivery, and have minimal extraneous dependencies

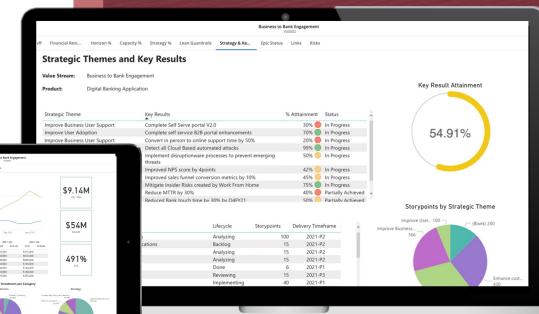
Define value streams as the people and teams that deliver value, rather than a portfolio of work

Organize the enterprise around these streams to decrease complexity, reduce friction, accelerate innovation, and eliminate wasted work

A large financial institution shifted \$1B in investment from 900 projects to 10 value streams, a 100-fold decrease in annual planning complexity



Business Intelligence Insights
Lean Portfolio Management
Objectives & Key Results
Multiple methodologies



Fund Value Streams





The key to evolving from projects to products

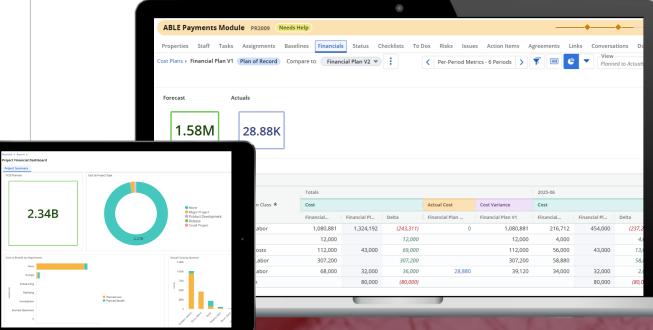
Fund value streams with annual operating plans that empower product teams to pivot and adapt as needs and requests change

Frame efforts using strategic themes and outcomes for all stakeholders, with investment guardrails to promote a value orientation

Reinvent projects as timeboxes to monitor status, costs, risks and milestones while providing consistency and predictability to delivery teams

In practice, task plans and timeboxes result in more predictable and consistent execution that is more reflective of GTM and value realization

Financial Management
Strategic/Innovation Roadmaps
Staffing and Resource Management
Team Funding



Align with Development

Negotiate with delivery teams using epics and roadmaps

Define work as epics that encapsulate the innovations, features, and customer value desired

Direct innovation with roadmaps that provide clear, adaptable plans that do not require re-budgeting or onerous organizational changes

Negotiate the mix of work effectively to maximize innovation while still enabling delivery teams to address backlog items and technical debt

Detached from funding, epics can easily be steered across timeboxes, enabling the enterprise to manage demand and capacity effectively

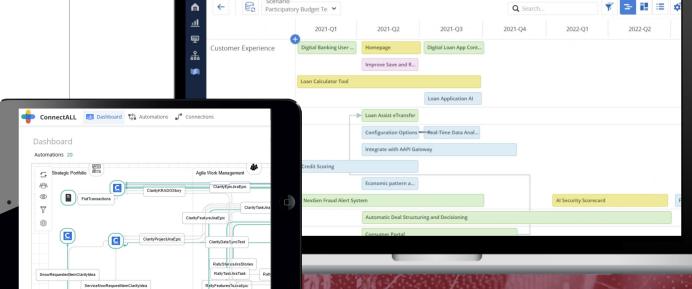


ValueOps

by Broadcom



Capacity Planning
Agile Delivery Management
Risk and Dependency Management
Collaboration Tooling



Optimize Delivery

Manage risk and change effectively

Understand the progress of both innovation and architectural efforts, how the tradeoffs are working, and whether new risks or dependencies are emerging

Measure work completed in terms of value created and joint milestones to promote a "Cross Functional Team Collaboration" reputation for the value stream

Advocate effectively to ensure the most valuable innovation epics remain prioritized, with minimal impact or risk to other essential work

With regular roadmap reviews, business and delivery stakeholders reach consensus quickly and often, aligning accountability across the value stream

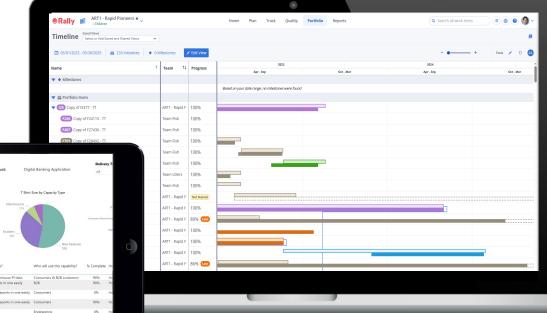


Data Aggregation and Rollup

Data Synchronization

Insights with Smart Metrics

Dashboards and Reporting



Recognize and Amplify Success

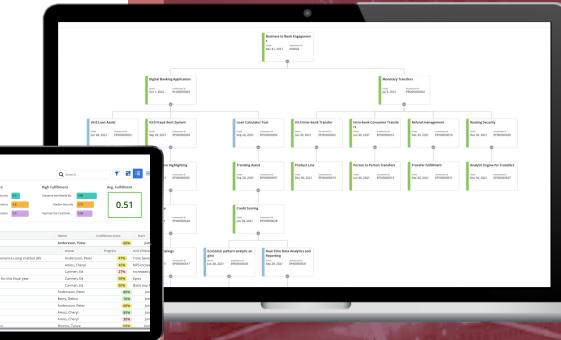
Build a reputation for the value stream

Amplify and recognize success across the organization via a shared understanding of how and why results were accomplished

Evolve and move forward – create positive feedback to further enhance planning, funding, and alignment in future iterations

Moving from "on time, on budget" to "on track, on brand" leads to successful project-to-product initiatives, and a better reputation for the value stream

Business Intelligence Insights
Portfolio Epic Status Reports
Metrics Focused on Value and ROI



Recapping the 5 Steps of Value Stream Management

For Business, Product, and Project Management Leaders

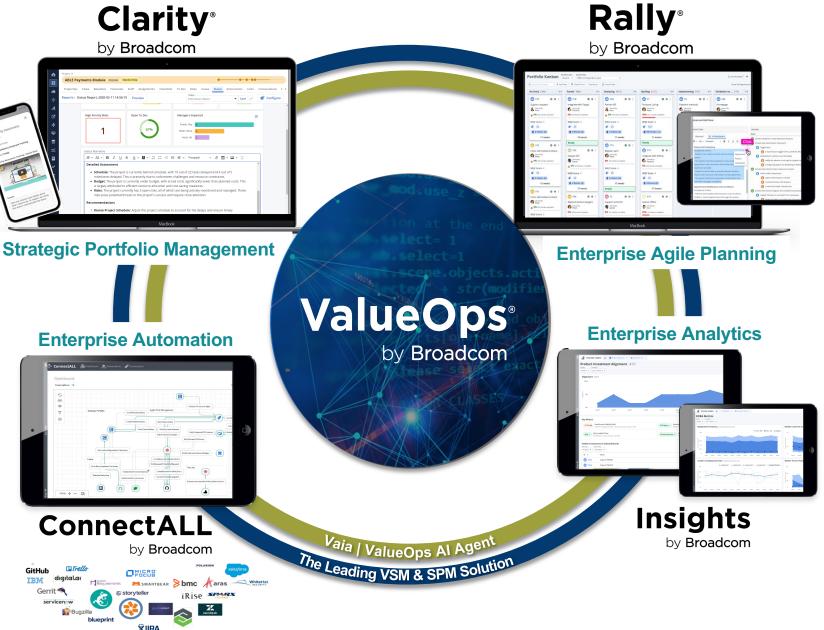
- 1. Organize for Value Streams: Focus the enterprise on delivering value
- **2. Fund Value Streams:** The key to evolving from projects to products
- Align with Development: Negotiate with delivery teams
- 4. Sense and Steer Delivery: Manage risk and change effectively
- 5. Recognize and Amplify Success:
 Build a reputation for the value stream



Unlock Your Full Potential with ValueOps

Learn more about the Platform Advantage!





Questions?





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Completion: 12 units per certification track

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- Click on Course or Training
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- Course **Description**
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- Date Completed = Today's Date
- Hours Completed = 1 PDU per hour of class time
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